

Notice of Meeting

Council

Councillor Mrs McKenzie (Mayor)
Councillor Ms Merry (Deputy Mayor)
Councillors Allen, Angell, Atkinson, Bhandari, Dr Barnard,
Bettison OBE, D Birch, Mrs Birch, Brossard, Brown, Brunel-Walker,
Dudley, Finch, Ms Gaw, Gbadebo, Mrs L Gibson, MJ Gibson,
Green, Mrs Hamilton, Harrison, Mrs Hayes MBE, Ms Hayes,
Heydon, Mrs Ingham, Kennedy, Kirke, Leake, Mrs McKenzie-Boyle,
McLean, Mrs Mattick, Mossom, Neil, Parker, Porter, Skinner,
Temperton, Tullett, Turrell, Virgo and Wade



Wednesday 11 September 2019, 7.30 - 9.30 pm
Council Chamber - Time Square, Market Street, Bracknell,
RG12 1JD

Timothy Wheadon
Chief Executive

Agenda

Item	Description	Page
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The meeting will be opened with prayers by the Mayor's Chaplain

1.	Apologies for Absence	
2.	Minutes of Previous Meeting	5 - 10
	To approve as a correct record the minutes of the meeting of the Council held on 17 July 2019.	
3.	Declarations of Interest	
	<p>Members are asked to declare any disclosable pecuniary or affected interests in respect of any matter to be considered at this meeting.</p> <p>Any Member with a Disclosable Pecuniary Interest in a matter should withdraw from the meeting when the matter is under consideration and should notify the Democratic Services Officer in attendance that they are withdrawing as they have such an interest. If the Disclosable Pecuniary Interest is not entered on the register of Members interests the Monitoring Officer must be notified of the interest within 28 days.</p> <p>Any Member with an affected Interest in a matter must disclose the interest to the meeting. There is no requirement to withdraw from the meeting when the interest is only an affected interest, but the Monitoring Officer should be notified of the interest, if not previously notified of it, within 28 days of the meeting.</p>	

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4.	Chief Constables' Presentation	
	Thames Valley Police Chief Constable, John Campbell will be attending the meeting with Deputy Police and Crime Commissioner, Matthew Barber to deliver a presentation on the work of Thames Valley Police over the last year.	
5.	Mayor's Announcements	
6.	Executive Report	11 - 34
	<p>To receive the Leader's report on the work of the Executive since the Council meeting held on 17 July 2019.</p> <p>Council is asked to resolve recommendations in respect of Revenue Expenditure Outturn 2018/19:</p> <ul style="list-style-type: none"> • virements relating to the 2018/19 budget that are over £0.100m as detailed in Annexe E, within the attached Appendix A. • the Treasury Management performance in 2018/19 as set out in Annexe B, within the attached Appendix A. <p>Reporting: Councillor Bettison OBE, Leader of the Council</p>	
7.	Question Submitted Under Council Procedure Rule 10	
	<p>By Councillor Temperton to Councillor Bettison OBE, Leader of the Council</p> <p>As the deadline for Brexit is fast approaching, will the Leader give an update on the Council's preparations and especially the effects a 'no-deal' Brexit would have on our residents.</p>	
8.	Motions Submitted Under Council Procedure Rule 11	
	<p>Motion 4/2019 moved by Councillor Temperton seconded by Councillor Brown</p> <p>I call upon this Council to ask the Executive to do a full review of domestic parking throughout Bracknell Forest, working with partners, our local communities and their councillors, and to propose solutions where possible.</p> <p>Motion 5/2019 moved by Councillor Turrell seconded by Councillor Brunel-Walker</p> <p>This Council requests that the Executive ensures effective planning to secure housing, infrastructure and employment, to enable us to take full advantage of exceptional circumstances for growth, and will promote its policies to enable free enterprise to generate community-focussed growth of our local economy, and support our goal of carbon neutrality by 2050.</p>	

Sound recording, photographing, filming and use of social media is permitted. Please contact Kirsty Hunt, 01344 353108, kirsty.hunt@bracknell-forest.gov.uk, so that any special arrangements can be made.

Published: 2 September 2019

EMERGENCY EVACUATION INSTRUCTIONS

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**COUNCIL
17 JULY 2019
7.00 - 9.15 PM**

Present:

Councillors Mrs McKenzie (Mayor), Ms Merry (Deputy Mayor), Allen, Angell, Atkinson, Bhandari, Dr Barnard, Bettison OBE, Mrs Birch, Brossard, Brown, Finch, Ms Gaw, Gbadebo, Mrs L Gibson, MJ Gibson, Green, Mrs Hamilton, Harrison, Mrs Hayes MBE, Ms Hayes, Heydon, Mrs Ingham, Kennedy, Kirke, Leake, Mrs McKenzie-Boyle, Mrs Mattick, Mossom, Neil, Parker, Porter, Skinner, Temperton, Tullett, Turrell, Virgo and Wade

Apologies for absence were received from:

Councillors D Birch, Brunel-Walker, Dudley and McLean

10. Minutes of Previous Meetings

RESOLVED that the minutes of the Council meetings held on 24 April and 22 May 2019 be approved and signed by the Mayor as a correct record.

11. Declarations of Interest

There were no declarations of interest.

12. Motions Submitted Under Council Procedure Rule 11

Motion 02/2019 was moved and seconded by Councillor Mrs Hayes OBE and Harrison respectively as follows:

This Council strongly believes in the need to continue its work to address the impact of man-made Climate Change on our local communities. To this end, this Council asks the Executive to develop a strategy to address this pressing matter and to ensure that the Council meets the government target of eradicating its net contribution to climate change by 2050.

An amendment was proposed and seconded by Councillors Temperton and Brown respectively to alter the motion as follows:

- 'the man made climate change' should be changed to 'the man made climate emergency'
- 'strategy' should be changed to 'detailed plans with annual targets and an annual report'
- delete 'government'
- change 2050 to 2030

Councillor Mrs Hayes agreed to amend her motion by replacing the word 'strategy' with 'develop detailed action plans with measurable ambitious annual targets and an annual report' but explained why she did not support the other suggestions.

Following the integration of this proposed amendment into the substantive motion Councillor Temperton withdrew the remainder of the amendment and Motion 03/2019 as set out in the agenda.

The substantive motion was:

This Council strongly believes in the need to continue its work to address the impact of man-made Climate Change on our local communities. To this end, this Council asks the Executive to develop detailed action plans with measurable ambitious annual targets and an annual report to address this pressing matter to ensure that the Council meets the government target of eradicating its net contribution to climate change by 2050.

On being put to the vote the motion was carried.

13. **Bracknell Forest Electoral Review**

Andrew Scallan, Lead Commissioner, Alison Evison, Review Manager and Yemi Fagun, Review Support Officer from the Local Government Boundary Commission for England attended the meeting to brief the Council on the electoral review process, its key stages and timetable.

The presentation explained why Bracknell Forest was being reviewed, what an electoral review would determine, the two stages of the process, how to get involved and how to make effective representations including identifying which elements of the proposed scheme were supported.

In response to questions raised by Members it was clarified that:

- addressing a difference of 30% in electoral inequality in one ward was likely to result to changes to most wards as changes would have a ripple effect across the borough;
- the initial stage considered first how many Councillors there should be before reviewing the pattern of ward boundaries;
- it was better to wait until the completion of the electoral review process before embarking on community governance reviews;
- there was an acknowledgement that forecast for 2025 was a best estimate and could not be precise but there was a suggested methodology which considered the previous three years growth;
- forecast data would be published and broken down by polling district area to enable all contributors to consider it in making their response; and
- the Council was encouraged to submit a borough wide warding pattern however responses did not need to offer borough wide solution but could focus on smaller community areas.

14. **Mayor's Announcements**

Secondary Schools Performance Rating

Councillor Dr Barnard, Executive member for Children, Young People and Learning was pleased to announce that all secondary schools in Bracknell Forest, were rated as good or outstanding. He added that there were improving outcomes in primary schools, the Pupil Referral Unit and the borough's special school. On behalf of the Council he had passed on congratulations to all the borough's headteachers.

Green Flag Awards

Councillor Harrison, Executive Member for Culture, Delivery and Public Performance was proud to report that six of the Council's maintained parks had achieved Green Flag status. He congratulated Sandhurst Town Council and Winkfield Parish Council for also achieving Green Flag status at their parks.

Mayoral events

The Mayor encouraged members to follow her Twitter feed for updates on engagements she had attended and Democracy Snapshot for upcoming events.

15. **Executive Report**

The Leader of the Council, Councillor Bettison, presented his report on the work of the Executive since that reported at the Council meeting on 24 April 2019. The Executive had met once since the last Council meeting on 18 June 2019.

The Council noted the Executive decisions detailed in the report. The Leader highlighted the following matters which had been considered by the Executive:

- The Member induction programme was being delivered to help support newly elected members to become effective in their role.
- Preparations for developing the Council Plan 2019 – 2023 were underway. The Council Plan would translate the Conservative manifesto into deliverable plans. These would be considered by the Executive in October and then Council in November.
- Bracknell Town continued to celebrate its 70th Birthday.
- Overview & Scrutiny Task and Finish Group report regarding 'Improving the experience and outcomes of Pupil Premium children' had been discussed. 12 recommendations were all agreed.
- A Procurement plan was agreed for Horseshoe Lake Country Park. Concerns over traffic issues were acknowledged and would be addressed as part of planning application process.
- Two property sales had been completed:
 - Commercial Unit, Waterside Park
 - Winkfield Manor (with Silva Homes)

Councillor Temperton asked whether the sale of land at Winkfield Manor could be sold as part of a joint interest venture rather than just selling it. Councillor Heydon replied that it was too small for such a scheme.

Councillor Parker asked how the Executive was planning to engage with organisations such as Sandhurst Residents' Association on their concerns regarding the implementation of a new Country Park at Horseshoe Lake. Councillor Bettison OBE replied that he had also become aware at a meeting attended with the Sandhurst Residents' Association that they would like to meet to discuss this further. He stated that it would be more productive to create a working group including their representatives to look at their specific concerns so that the Council could respond accordingly and the rationale of why the Council needed to do something could be explained.

16. **Appointments and associated matters**

The Council considered the report which sought Council's agreement to the establishment of a Boundary Review working group and the appointment of Members to sit on it, plus changes to appointments to external organisations since Annual Council on 22 May 2019.

On the proposition of Councillor Bettison OBE, Leader of the Council, seconded by Councillor Dr Barnard, it was **RESOLVED** that

- i) a cross party Boundary Review Group of seven members (5:1:1) is established to support the Local Government Boundary Commission for England (LGBCE) electoral review, with the terms of reference as set out in paragraph 5 of the report;
- ii) Councillors Allen, Dr Barnard, D Birch, Leake, McLean, Parker and Temperton be appointed to the Boundary Review Group;
- iii) Councillors Brown, Finch, Mrs Hayes MBE, Mrs McKenzie-Boyle and Neil be appointed as substitutes for the Boundary Review Group;
- iv) Councillor Dr Barnard replaces Councillor Heydon as the Council's representative on Berkshire Maestros;
- v) Councillor Mrs Hayes MBE be appointed to the substitute vacancy on the Thames Valley Police and Crime Panel (Joint Committee); and
- vi) Councillor Mrs Ingham replaces Councillor D Birch as the Council's representative on Involve Board.

17. **Standards Annual Report**

The Council considered the report advised the Council of activity within its Standards framework from 1 April 2018 to 31 March 2019.

On the proposition of Councillor Allen, Chair of Governance and Audit Committee, seconded by Councillor Wade, it was **RESOLVED** that

- i) The Standards outputs in 2018/19 as set out in Appendix B of the agenda report be noted; and
- ii) The Best Practice recommendations set out in the report of the Committee for Standards in Public Life (CSPL) into ethical standards set out in Appendices C&D of the agenda report be noted.

18. **Member Development Annual Report**

The Council considered the Annual Report which appraised all Members of the work and progress on Member Development during the year 2018-19. The report informed Members of activities and their outcomes. The Member Development Strategy had been reviewed by the Member Development Charter Steering Group.

Officers were thanked for the preparation work for the induction which was considered to have delivered outstanding support and excellent training to newly elected members.

On the proposition of Councillor Allen, Chair of Member Development Charter Steering Group, seconded by Councillor Wade, it was **RESOLVED** that the Member Development Annual Report 2018 - 19 be noted.

19. **Questions Submitted Under Council Procedure Rule 10**

Councillor Parker asked Councillor Harrison, Executive Member for Culture, Delivery and Public Protection the following published question:

What is the current number of Houses of Multiple Occupancy (HMOs) operating in Bracknell Forest and does the Council have an approved, publicly available HMO strategy to manage the development of HMOs?

In response Councillor Harrison stated that there were currently 75 properties which had been licensed as Houses of Multiple Occupation (HMO) in the Bracknell Forest Council area. A further 50 properties were currently going through the licensing process. Within the Bracknell Forest area that was about 0.0025% of the total number of the dwellings. He confirmed that there was not a HMO strategy as responsibility for HMOs crossed a number of departments within the Council, with the elements of licensing, development control and enforcement being embedded in the relevant team's strategy, business plan or guidance notes. Therefore, at present, there has been no need to have a single strategy to cover HMOs, as the departments work well together to co-ordinate good housing across the Borough. He explained there was further technical details about the various strategies which he would follow up with Councillor Parker by email and that a report from an Overview and Scrutiny Task and Finish Group was also due soon.

Councillor Parker asked a supplementary question about whether an article four directive had been considered as an appropriate response as HMOs were a real challenge in a number of wards in the borough. Councillor Harrison acknowledged that he was new to the portfolio and he would have to investigate that option before commenting further. He added that he would circulate the contact details for the Public Protection Partnership (PPP) so that Councillors could contact them directly if they had concerns about enforcement issues relating to HMOs in their ward.

20. Motions Submitted Under Council Procedure Rule 11

Motion 01/2019 was moved and seconded by Councillors Temperton and Neil respectively as follows:

In any review of the LED lighting programme, I call upon the Council to ask the Executive to look at all the lighting provision, not just those areas where complaints have been received, to ensure it is of the right height, right direction, right location and that there are enough lamp poles to make the new system effective as well as efficient.

On being put to the vote the motion fell.

CHAIRMAN

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To: **COUNCIL**
11 September 2019

EXECUTIVE REPORT TO COUNCIL **The Leader**

1 PURPOSE OF REPORT

- 1.1 Since the Council meeting on 17 July 2019, the Executive met on the 23 July 2019. This report summarises decisions taken by reference to the relevant portfolio within which they fall.
- 1.2 Updated Forward Plans are published every Friday and can be viewed online at www.bracknell-forest.gov.uk. Full details on the decisions taken by individual portfolio holders can also be accessed online through the Council's website.

2 RECOMMENDATION

- 2.1 **Council is asked to consider the recommendations set out at paragraphs 5.6.2 and 5.6.3.**

3 REASONS FOR RECOMMENDATIONS

- 3.1 The reasons for recommendations are set out in the supporting information and in the reports considered by the Executive.

4 ALTERNATIVE OPTIONS CONSIDERED

- 4.1 Alternative options are discussed in the relevant individual reports considered by the Executive.

5 SUPPORTING INFORMATION

Children, Young People and Learning

5.1 Town Centre Youth Centre

- 5.1.1 The Executive noted the next steps of the project to create a town centre youth facility on Braccan Walk, agreed that a financial plan to fund the additional revenue costs of running the new centre needs to be part of the 2021/22 budget and that a working group should be set up to involve young people in the design of the new facility at an appropriate stage.
- 5.1.2 Further to the completion of feasibility work, a property on Braccan Walk has been identified as a viable option to accommodate a new town centre youth facility. Creation of a town centre youth facility has been a long-standing objective for the Council and will provide a place for young people to go, where they can socialise and receive advice and guidance from youth workers and other professionals whose remit is to provide early help to young people.

5.2 Safeguarding Partnership Arrangements

- 5.2.1 The Executive agreed the new model for combined children and adults multi-agency safeguarding arrangements for Bracknell Forest.
- 5.2.2 In line with Children and Social Work Act and statutory guidance the new multiagency safeguarding arrangements must be jointly agreed by the local authority, Thames valley police and East Berkshire CCG. Previously, the Council had decided to end the joint Bracknell Forest and Windsor & Maidenhead Safeguarding Adult Board on 30 June 2019 in order to focus on local safeguarding arrangements in each local authority area from 1 July 2019.
- 5.2.3 Following detailed consultation with the existing Bracknell Forest Local Safeguarding Children's board members, Bracknell Forest based Safeguarding Adult Board members, all statutory partners with responsibility for decision making agreed a future model for combined children and adult's multi-agency safeguarding arrangements that should improve the local focus.

Planning and Transport

5.3 Enforcement & Parking Management Strategy

- 5.3.1 That Executive endorsed the Enforcement & Parking Management Strategy 2019 – 2024 and approved the Parking Procurement plan.
- 5.3.2 The Council is responsible for parking enforcement on street and in its car parks as well as the management and operation of a number of council owned car parks including those in the town centre. These functions are undertaken by contractors on the Council's behalf. The existing contract is due to expire in June 2020 and as such the procurement and retender process is underway. The parking strategy is fundamental to the direction and delivery of the new contract.
- 5.3.3 The parking strategy has been developed to provide a holistic overview of the Councils approach to parking and is integral to the delivery of the new contract. With the existing 10-year contract due to expire at the end of June 2020, there is real opportunity to change, particularly with the use of technology and new opportunities. The strategy covers a 5-year period to include the remainder of the current parking management contract and the first stage of the new contract tender.

Council Strategy & Community Cohesion

5.4 Council Plan Overview Report

- 5.4.1 The Executive noted the performance of the Council over the fourth quarter of the 2018/19 financial year (January - March 2019). At the end of the quarter, 101 actions (77.7%) were green (36 complete, 64 in progress) 28 actions (21.5%) were amber (4 complete, 24 in progress) whilst only 1 action (0.8%) was red and not started.
- 5.4.2 Progress against key performance indicators across the Council was also very positive, with 49 (76.5%) green – i.e. on, above or within 5% of target; 4 (6.3%) were amber – i.e. between 5% and 10% of target; and 11 (17.2%) were red – i.e. more than 10% from target. 28 further indicators had no set target.

- 5.4.3 Highlights of the fourth quarter included the progress on the procurement of a joint venture partner to re-develop sites in and around Bracknell town centre, as approved by the Executive in February. Potential partners had been alerted to the opportunity, in advance of a formal launch event that took place in May. In addition, following detailed negotiations, progress has also been made with BRP with regard to the confirmation that the refurbishment of Princess Square would commence in June 2019.

Transformation and Finance

5.5 Capital Programme Outturn 2018/19

- 5.5.1 The Executive noted the capital expenditure outturn for 2018/19. They also approved the carry forward of £24.225m from the 2018/19 capital programme to 2019/20. In doing so, the Executive noted the financing of capital expenditure as shown in the table below:

Financing of Capital Expenditure

	£'000
Total capital expenditure	63,475
To be financed by:	
-Capital receipts	7,047
-Community Infrastructure Levy (CIL)	8,480
-Government Grants/contributions	11,908
-S106 monies available	3,327
-Waste PFI	89
-Capital Financing Requirement	32,651

- 5.5.2 The capital programme for 2018/19 consisted of £95.688m on projects and programmes. A significant proportion of that related to the Commercial Investment Programme. The projected outturn was £63.475m (66% of approved budget). These figures remain subject to change, pending external audit. However no significant movement was anticipated.

The capital programme is monitored on a monthly basis by officers and reported formally to the Corporate Management Team on a quarterly basis and through to Members in the Quarterly Service Reports. The following table summarises the outturn position for schemes managed by Service Departments based on the latest information available.

Capital outturn for each Service

Service	Approved budget	Estimated Outturn	Carry forward	(Under) /Over spend
	£'000	£'000	£'000	£'000
Central Departments	12,571	6,393	6,102	(76)
Delivery	51,311	40,507	6,326	(4,463)
People	31,806	16,575	17,797	(3,444)
Total Capital Programme	95,688	63,475	24,225	(7,983)
		% spent	66%	

- 5.5.3 The total carry forwards requested by service departments amounted to £24.225m. Many of the projects are either close to being completed or are contractually committed and underway.
- 5.5.4 Financial Regulations require departments to ensure that the overall department capital programme is not exceeded. The overall capital programme is contained within budget although there have been some variances which are required to be drawn to the attention of Members. These key budget variances are detailed in the Borough Treasurer's report that was submitted to the Executive on 23 July 2019: <http://democratic.bracknell-forest.gov.uk/documents/s134710/Capital%20Monitoring%20Report%20Outturn%2018-19%20-%20Exec%20July%202019%20for%20PRG.pdf>

5.6 Revenue Expenditure Outturn 2018/19

- 5.6.1 The Executive noted the outturn expenditure for 2018/19 subject to audit, of £81.127m. This represents an under spend of -£2.528m compared with the approved budget. The Executive also noted carry forwards of £0.101m and approved the earmarked reserves as set out in Annexe C, within the attached Appendix A.
- 5.6.2 The Executive approved the virements relating to the 2018/19 budget between £0.050m and £0.100m and recommend to Council that those that are over £0.100m be approved by Council as detailed in Annexe E, within the attached Appendix A.**
- 5.6.3 The Executive recommends that Council note the Treasury Management performance in 2018/19 as set out in Annexe B, within the attached Appendix A.**
- 5.6.4 At its meeting on 28 February 2018, Council approved a revenue budget for 2018/19 of £83.655m. The Borough Treasurer's report attached as Appendix A informs Members of the outturn expenditure position, subject to audit, for the financial year 2018/19, highlighting that the Council is within budget for the twenty-first successive year and under spent by -£2.528m. The Council has therefore returned £0.013m to General Balances from General Balances as opposed to a budgeted withdrawal of £2.515m.
- 5.6.5 The Accounts & Audit Regulations 2015 require the Annual Statement of Accounts to be signed by the Borough Treasurer by 31 May and approved by the Council or a specific committee by 31 July. The draft accounts were actually signed on 29 May. The Governance and Audit Committee met on 25 July and approved the Annual Statement of Accounts.

5.7 London Road Strongs Heath Former Landfill

- 5.7.1 The Executive gave authorisation that the Executive Director is authorised to conditionally accept the offer of grant funding to facilitate remediation of the former Strongs Heath landfill site from Homes England (HE), subject to feasibility and the procurement of a development partner. The Executive also agreed that the Executive Director of Delivery investigate the feasibility of delivering a scheme which complies with the terms of the grant offer from Homes England and report back to the Executive in time to procure a development partner to meet the offer of Homes England. The Borough Solicitor was also authorised to agree a new collaboration

agreement with the Berkshire authorities who share liability and responsibility for the site to enable this project to proceed.

6 NOTIFICATION OF APPOINTMENTS MADE BY THE LEADER

The Leader appointed Councillor Brunel-Walker to attend Board meetings of the BID Company.

7 ADVICE RECEIVED FROM STATUTORY AND OTHER OFFICERS

Borough Solicitor

- 7.1 The Borough Solicitor's comments have been addressed in the reports to the Executive.

Borough Treasurer

- 7.2 The Borough Treasurer's comments have been addressed in the reports to the Executive.

Equalities Impact Assessment

- 7.3 Equalities issues, where appropriate, have been addressed in the reports to the Executive.

Strategic Risk Management Issues

- 7.4 Any strategic risks have been identified in the reports to the Executive.

Background Papers

Executive Agenda –23 July 2019

Contact for further information

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TO: THE EXECUTIVE
DATE: 23 JULY 2019

REVENUE EXPENDITURE OUTTURN 2018/19
Director: Finance

1 PURPOSE OF REPORT

- 1.1 The Council, at its meeting on 28 February 2018, approved a revenue budget for 2018/19 of £83.655m. This report informs Members of the outturn expenditure position, subject to audit, for the financial year 2018/19 highlighting that the Council is within budget for the twenty-first successive year and under spent by -£2.528m. The Council has therefore returned £0.013m to General Balances as opposed to a budgeted withdrawal of £2.515m.
- 1.2 The Accounts & Audit Regulations 2015 require the Draft Financial Statements to be signed by the Director: Finance by 31 May and the audited version to be approved by the Council or a specific committee by 31 July. The draft statements were actually signed on 29 May. The Council has established a Governance and Audit Committee which will meet on 25 July to approve the audited statements.

2 RECOMMENDATIONS

That the Executive:

- 2.1 **Note the outturn expenditure for 2018/19, subject to audit, of £81.127m, which represents an under spend of -£2.528m compared with the approved budget.**
- 2.2 **Note the budget carry forwards of £0.101m (see paragraph 5.7 and Annexe C).**
- 2.3 **Recommends that Council note the Treasury Management performance in 2018/19 as set out in Annexe B.**
- 2.4 **Approve the earmarked reserves as set out in Annexe D.**
- 2.5 **Approve the virements relating to the 2018/19 budget between £0.050m and £0.100m and recommend those that are over £0.100m for approval by Council (see Annexe E).**

3 REASONS FOR RECOMMENDATIONS

- 3.1 The recommendations are intended to inform the Executive of financial performance against budget in the 2018/19 financial year.

4 ALTERNATIVE OPTIONS CONSIDERED

- 4.1 The report sets out the Council's actual financial performance in 2018/19 and the consideration of options is not therefore appropriate.

5 SUPPORTING INFORMATION

General Fund Revenue Expenditure 2018/19

- 5.1 The Council approved a revenue budget of £83.655m for 2018/19. In addition a number of transfers to and from S106 and earmarked reserves have been made during the course of the year. These are shown in Table 1 below and explanations for the use of the reserves are set out in the following paragraphs.

Table 1: Transfers From Earmarked Reserves/Budget Carry forwards

Directorate	Carry Forwards from 2017/18	Bus Contract (S106)	Other S106	Structural Changes	Other Earmarked Reserves	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Central	20	199	481	207	669	1,576
Delivery	59	0	0	731	-287	503
People	5	0	0	262	-1,647	-1,380
Non departmental budgets	-84	-199	-481	-1,200	1,265	-699
Total	0	0	0	0	0	0

Carry Forwards from 2017/18

In accordance with the Council's constitution, budget under spends can be carried forward to the following year in exceptional circumstances.

Bus Contract from S106

The Wykery Copse bus contract was negotiated during the course of the year with the funding to be provided from S106 resources.

Other S106

Revenue funding for staff and a vehicle involved in the production, co-ordination and monitoring of the Suitable Alternative Natural Green Spaces (SANGS) plans and the maintenance and management of SANGS areas have also been provided from S106 resources, as have transformation savings relating to Special Protection Areas.

Structural Changes

One off costs associated with restructuring and salary protections payments were met from the Structural Changes Reserve during the year.

Other Earmarked Reserves

Carry forwards to 2019/20 of -£0.101m are included within this figure and are covered in more detail in paragraph 5.7. A number of other budget adjustments were made during the year to reflect transfers to or from reserves, the most significant being transfers to the Better Care Fund Reserve (-£0.672m), Public Health Reserve (-£0.553m) Schools Reserves (-£0.796m) and Revenue Grants Unapplied Reserve (-£0.771m), and transfers from the Transformation Reserve (£1.320m). Note, an £11.214m transfer to the Future Funding Reserve was already reflected in the original budget, enabled by the Council being part of the Berkshire Business Rate pilot.

Provisional Outturn Position

- 5.2 Table 2 analyses by directorate the outturn compared with the original budget. These figures inevitably remain subject to minor change, pending external audit. However, no significant movement is anticipated.

Table 2 – Projected Outturn Expenditure

Directorate	Original Approved Budget	Carry Forwards & Virements	Current Approved Budget	Outturn	Variance
	£'000	£'000	£'000	£'000	£'000
Central	9,028	656	9,684	8,842	-842
Delivery	29,355	5,530	34,482	34,198	-284
People	66,536	283	63,372	62,753	-619
Non Departmental Budgets	-32,478	-6,656	-35,284	-43,762	-8,478
Transfers to/from Earmarked Reserves	11,214	187	11,401	19,096	7,695
Total	83,655	0	83,655	81,127	-2,528

5.3 The current approved budget takes into account virements actioned during the course of the year. The most significant being:

- Those included in paragraph 5.1 and Table 1
- Reallocation of budgets to departments for non cash items to reflect actual costs (£8.4m), namely:
 - changes to capital charges (£8.4m) and
 - pension adjustments (-£3.8m).
- Adjustments relating to the accounting for the waste PFI (-£0.7m) and The Avenue Car Park finance lease (-£1.1m).
- Allocations from the Contingency Fund (£2.1m).

These reallocations have no overall effect on the amount raised from tax payers as they are reversed out within the Non Departmental Budgets line.

5.4 Explanations for significant variances by service are set out in Annexe A and more detail can be found in departmental QSRs. Variances to be highlighted are:

Central

- The anticipated increase in bus passenger numbers following the opening of the regenerated town centre did not materialise, resulting in an under spend on Concessionary Fares (-£0.288m).
- A lower level of external and internal audit fees within Finance (-£0.095m).
- Additional income for the administration of the Community Infrastructure Levy (-0.212m), for Suitable Alternative Natural Greenspaces (SANGS) capacity (-£0.051m) and from streets works permits and penalties (-£0.168m).

Delivery

- An over spend on Industrial and Commercial Properties, primarily due to vacant properties across the portfolio (£0.205m) partly offset by an under spend on Construction and Maintenance (-£0.052m).
- An under spend in the Operations Unit primarily from reduced Home to School Transport costs and additional income (-£0.174m).
- The sale of Easthampstead Park Conference Centre was delayed resulting in additional one-off costs being incurred (£0.308m).

- An under spend at the Look Out, primarily relating to equipment and additional income (-£0.117m) plus under spends within Customer Services on licences (-£0.072m) and within Member and Mayoral Services (-£0.031m).
- An under spend within Legal Services primarily from additional fee income (-£0.203m) and additional income at the Cemetery and Crematorium (-£0.082m).
- An under spend in ICT relating to licence and maintenance costs, equipment, mobile telephones and consultants fees (-£0.372m).
- An under spend on Waste Management resulting from a VAT adjustment and additional income (-£0.352m).
- The Car Parks under achieved on income (£0.357m) and additional running costs were incurred (£0.316m).
- An over spend on the leisure contract due to additional running costs and loss of income while repairs were carried out (£0.285m).
- Under spends on a number of other contract areas including street cleaning (-£0.030m), grounds maintenance (-£0.037m)
- An under spend on staffing budgets across the directorate due to a high number of vacancies (-£0.152m).

People

- Within Children's Social Care there were additional costs as a consequence of an increase in the number of children being looked after, where 135 high cost care packages were required compared to 121 provided for in the budget. Care and accommodation costs exceeded the budget (£0.085m following an allocation of £2.134m from the Contingency Fund) as did employee costs (£0.086m). The increase in court cases also contributed to additional Special Guardianship Orders (£0.073m). There were also increases in costs relating to foster care initiatives (£0.076m) and supporting families with no recourse to public funds (£0.060m). These costs were partly offset by under spends on care leavers maintenance grants and direct payments (-£0.124m).
- An over spend within the Adult Community Team on residential costs and community services (£0.374m) partly offset by under spends within the team relating to staff vacancies (-£0.184m).
- Under spends within the Community Team for People with Learning Disabilities relating to staff vacancies and the Learning Disability Development Fund (-£0.137m).
- Under spends within Intermediate Care (-£0.191m), within Waymead due to additional income and staff vacancies (-£0.178m) and on the discretionary budget for grants and donations (-£0.126m).
- An under spend within Housing Strategy primarily due to the funding of the adaptations team from grant and vacant posts (-£0.170m), additional government grant and vacant posts within the Housing Benefits Team (-£0.215m) and recovery of Housing Benefit overpayments during the year resulting in additional net income (-£0.468m).
- An under spend on the Community Equipment budget primarily relating to resources from the Better Care Fund (-£0.139m).
- An under-achievement of income and additional costs within Forestcare (£0.103m).
- An over spend on directorate wide budgets due to delays in completing the Senior Leadership Restructure and additional transformation costs (£0.414m).

Non-Departmental / Council Wide

- As reported in the Capital Outturn report elsewhere on the agenda, the Council has held significantly higher cash balances than expected due to slippage in the capital programme, additional CIL income and the use of grants rather than borrowing to fund schemes. There has consequently been no requirement to borrow for capital schemes other than commercial property investments. Additional income has also been generated from the Pension Pre-payment, the loan to Downshire Homes Ltd

and retained income from the Business Rates Pilot scheme. As a consequence, a significant under spend on interest budgets has been experienced (-£3.369m). Part of this saving is one-off, with the remainder having been included in the 2019/20 budget.

- Internally funded capital expenditure was financed from internal borrowing to spread the cost impact on revenue. The capital expenditure charged to the General Fund budget was therefore not required (-£0.172m). Higher than forecast capital receipts in 2017/18 and significant capital carry forwards into 2018/19 helped to create an under spend against the Minimum Revenue Provision (-£0.415m).
- A net over-achievement of Business Rates income, primarily due to additional income from Section 31 grants and the Council's share of the surplus on the Central Government Levy Account (-£0.874m).
- An under spend on Council Wide budgets primarily relating to the purchase of commercial properties which has progressed more rapidly than originally anticipated allowing additional net savings to be generated in year (-£1.007m).
- The Council has been trying to reclaim VAT on leisure income for a number of years, arguing that the sale of sporting and leisure services should be exempt from VAT. The outcome of a court case last year which ruled in favour of a London council prompted the submission of a revised claim for overpaid VAT for the period 2010 to 2018. This claim proved successful (-£2.299m).

Earmarked Reserves

- Transfers into the Transformation (£2.060m), Structural Changes (£1.500m) and Town Centre (£1.150m) Reserves partly funded by the closure of the Commercial Properties Acquisition Reserve (-£0.125m).
- Creation of new reserves for Schools Support (£0.350m), IT Transformation (£1.000m), Feasibility Studies (£0.500m) and Community Capacity (£1.260m).

- 5.5 A full analysis of the 2018/19 variances, identifying those already built into the 2019/20 base budget, one-off items and those of an ongoing nature has been undertaken to inform the evolving 2020/21 budget proposals.

Treasury Management

- 5.6 Annexe B contains a detailed analysis of the Council's treasury management performance during 2018/19. An annual report is required to comply with the Prudential Code for Capital Finance as performance in this area can have a significant impact on the Council's overall financial position and balances.

Budget Carry Forwards

- 5.7 In accordance with the Council's Constitution, some unspent budget provision is permitted to be carried forward to the following year in exceptional circumstances. This would include where expenditure was budgeted for and planned in a particular year, but due to unforeseen circumstances has had to be deferred to the following year. Table 3 summarises the carry forwards by directorate and a detailed breakdown is included in Annexe C.

Table 3 – Budget Carry Forwards

Directorate (Details in Annexe C)	Requested Carry Forwards
	£'000
Central	41
Delivery	10
People	50
Total	101

Balances (General Reserves)

- 5.8 As the actual outturn for 2018/19 was an under spend of -£2.528m, the Council returned £0.013m to General Balances as opposed to a budgeted withdrawal of £2.515m. This was signalled during the year, enabled by the £2.3m VAT refund and means that more resources are available to assist the Council with balancing future years' budgets. The General Reserves balance at 31st March 2019 was £9.060m. Of this, £2.614m will be used to finance the 2019/20 budget, leaving £6.446m available (of which £4m is the minimum prudent level).
- 5.9 A detailed review of all existing reserves and provisions has been undertaken as part of the accounts closedown process. The proposed changes to reserves and balances are included in Annexe D.

Virement requests

- 5.10 Financial Regulations require formal approval by the Executive of any virement between £0.050m and £0.100m and of virements between departments of any amount. Full Council approval is required for virements over £0.100m. A number of virements have been made since the February Executive meeting which require the approval of the Executive. These have been previously reported to the Corporate Management Team which recommends them for approval. They have been included in the Quarterly Service Reports. Details of the virements are set out in Annexe E.

6 ADVICE RECEIVED FROM STATUTORY AND OTHER OFFICERSBorough Solicitor

- 6.1 There is nothing to add to the report.

Director: Finance

- 6.2 The financial implications of this report are included in the supporting information.

Equalities Impact Assessment

- 6.3 None.

Strategic Risk Management Issues

- 6.4 The Council needs to maintain reserves to aid cash flow and to protect itself from fluctuations in actual expenditure and income. The review of reserves undertaken by the Borough Treasurer ensures that the Council has adequate and appropriate earmarked reserves to manage future risks.

7 CONSULTATION

Not applicable.

Background Papers

None.

Contact for further information

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TREASURY MANAGEMENT ANNUAL REPORT 2018/19

1 INTRODUCTION

1.1 This Council is required by regulations issued under the Local Government Act 2003 to produce an annual treasury management review of activities and the actual prudential and treasury indicators for 2018/19. This report meets the requirements of both the CIPFA Code of Practice on Treasury Management, (the Code), and the CIPFA Prudential Code for Capital Finance in Local Authorities, (the Prudential Code).

1.2 During 2018/19 the minimum reporting requirements were that the full Council should receive the following reports:

- an annual treasury strategy in advance of the year (Council Feb 2018)
- a mid-year (minimum) treasury update report (Council Feb 2018)
- an annual review following the end of the year describing the activity compared to the strategy (this report)

2 SUPPORTING INFORMATION

Current Treasury Position

2.1 At the beginning and the end of 2018/19 the Council's treasury position (excluding borrowing by PFI and finance leases) was as follows:

<i>Table 1 – Treasury Position 31/03/19</i>				
Treasury Position	At 31 March 2019		At 31 March 2018	
	Principal	Average Rate	Principal	Average Rate
Fixed Interest Borrowing				
Short Term Market Loans	£35.000m	0.97%	£30.000m	0.57%
Long-Term PWLB	£80.000m	2.30%	£70.000m	2.32%
Variable Interest Borrowing	-		-	
Total Borrowing	£115.000m		£100.000m	
Fixed Interest Investments	-		-	
Variable Interest Investments (MMF)	£14.850m	0.61%	£16.994m	0.29%
Total Investments	£14.850m		£16.994m	
Net borrowing position	£100.150m		£83.006m	

Capital Expenditure and Financing

- 2.2 The Council undertakes capital expenditure on long term assets. These activities may either be funded immediately through capital receipts or capital grants or contributions, or if insufficient financing is available financed through borrowing. The actual capital expenditure forms one of the required prudential indicators and the table below shows how this was financed in 2017/18. The Council's underlying need to borrow is called the Capital Financing Requirement (CFR). The CFR is simply the total outstanding capital expenditure which has not yet been paid for from either revenue or capital resources, and is shown below in Table 2.

<i>Table 2 Financing of Capital Programme 2017/18</i>	
	£'000
Expenditure	
Capital Programme	63,475
Financed by	
Capital Receipts	7,048
Community Infrastructure Levy	8,480
Government Grants/Contributions	11,908
S106 Contributions	3,328
Capital Financing Requirement	32,711
Total	63,475

The Strategy for 2018/19

- Investment Strategy and control of interest rate risk**
- 2.3 Investment returns remained low during 2018/19. The expectation for interest rates within the treasury management strategy for 2018/19 was that Bank Rate would rise from 0.50% to 0.75%. At the start of 2018-19, and after UK GDP growth had proved disappointingly weak in the first few months of 2018, the expectation for the timing of this increase was pushed back from May to August 2018. Investment interest rates were therefore on a gently rising trend in the first half of the year after April, in anticipation that the MPC would raise Bank Rate in August. This duly happened at the MPC meeting on 2 August 2018.
- 2.4 It was not expected that the MPC would raise Bank Rate again during 2018-19 after August in view of the fact that the UK was entering into a time of major uncertainty with Brexit due in March 2019. Investment rates were little changed during August to October but rose sharply after the MPC meeting of 1 November was unexpectedly hawkish about their perception of building inflationary pressures, particularly from rising wages. However, weak GDP growth data after December, plus increasing concerns generated by Brexit, resulted in investment rates falling back again.
- 2.5 This authority does not have sufficient cash balances to be able to place deposits for more than a month so as to earn higher rates from longer deposits. However, when Bank Rate went up in August, its investment returns also improved from deposits held in Money Market Funds.

Borrowing Strategy and control of interest rate risk

- 2.6 During 2018-19, the Council maintained an under-borrowed position. This meant that the capital borrowing need, (the Capital Financing Requirement), was not fully funded with loan debt, as cash supporting the Council's reserves, balances and cash flow was used as an interim measure. This strategy was prudent as investment returns were low and minimising counterparty risk on placing investments also needed to be considered. The policy of avoiding new borrowing by running down spare cash balances, has served well over the last few years. However, this was kept under review to avoid incurring higher borrowing costs in the future when the authority may not be able to avoid new borrowing to finance capital expenditure and/or the refinancing of maturing debt.
- 2.7 Against this background and the risks within the economic forecast, caution was adopted with the treasury operations. The Director of Finance therefore monitored interest rates in financial markets and adopted a pragmatic strategy based upon the following principles to manage interest rate risks
- if it had been felt that there was a significant risk of a sharp fall in long and short term rates, (e.g. due to a marked increase of risks around relapse into recession or of risks of deflation), then long term borrowings would have been postponed, and potential rescheduling from fixed rate funding into short term borrowing would have been considered.
 - if it had been felt that there was a significant risk of a much sharper rise in long- and short-term rates than initially expected, perhaps arising from an acceleration in the start date and in the rate of increase in central rates in the USA and UK, an increase in world economic activity or a sudden increase in inflation risks, then the portfolio position would have been re-appraised. Most likely, fixed rate funding would have been drawn whilst interest rates were lower than they were projected to be in the next few years.
- 2.8 Since PWLB rates peaked during October 2018, most PWLB rates have been on a general downward trend, though longer term rates did spike upwards again during December, and, (apart from the 1 year rate), reached lows for the year at the end of March. There was a significant level of correlation between movements in US Treasury yields and UK gilt yields, which determine PWLB rates. The Fed in America increased the Fed Rate four times in 2018, making nine increases in all in this cycle, to reach 2.25% – 2.50% in December. However, it had been giving forward guidance that rates could go up to nearly 3.50%. These rate increases and guidance caused Treasury yields to also move up. However financial markets considered by December 2018, that the Fed had gone too far, and discounted its expectations of further increases. Since then, the Fed has also come around to the view that there are probably going to be no more increases in this cycle. The issue now is how many cuts in the Fed Rate there will be and how soon, in order to support economic growth in the US. But weak growth now also looks to be the outlook for China and the EU so this will mean that world growth as a whole will be weak.

Investment Outturn

- 2.9 the Council's investment policy is governed by MHCLG investment guidance, which has been implemented in the annual investment strategy approved by the Council. This policy sets out the approach for choosing investment counterparties and is based on credit ratings provided by the three main credit rating agencies, supplemented by additional market data, (such as rating outlooks, credit default swaps, bank share prices etc.).

- 2.10 The investment activity during the year conformed to the approved strategy, and the Council had no liquidity difficulties. Given the net borrowing position of the Council investments are managed through the use of AAA Money Market Funds (MMF) offering immediate liquidity and the highest security whilst offering a yield equivalent to 7-day rates. The Council also invests in MMF that offers a slightly higher return with the proviso that funds are available on a +1 day basis – i.e. funds withdrawn today will be received tomorrow – this has enabled the Council to increase its investment yield without adding any security or liquidity risk. The average rate on investments was 0.61% on an average balance of £19.8m, representing a 10 basis points out-performance on the 7-Day LIBID benchmark (0.51%).

Borrowing Outturn

- 2.11 The following loans were entered into during the year.

Table 3 – Borrowing undertaken in year

Lender	Principal	Type	Interest Rate	Maturity
PWLB	£10m	Fixed	2.14%	10 Years
Derby CC	£5m	Fixed	0.60%	184 days
St Helens Council	£5m	Fixed	0.90%	273 days
Durham CC	£5m	Fixed	0.90%	245 days
Somerset CC	£3m	Fixed	0.95%	182 days
South Derbyshire	£2m	Fixed	0.90%	182 days
Somerset CC	£5m	Fixed	1.00%	181 days
Barnsley MBC	£5m	Fixed	1.00%	182 days
Greater London Authority	£4m	Fixed	1.07%	273 days
London Borough of Brent	£4m	Fixed	1.00%	270 days
Rugby Council	£2m	Fixed	1.03%	273 days

Net Treasury Outturn

- 2.12 The Council budget for net borrowing costs of £4.4m – reflects the borrowing costs for the Council's Commercial Property Investment Strategy and the impact of the significant Capital Programmes in 2016/17 and 2017/18 (namely the Coral Reef Refurb and Binfield Learning Village) alongside the 2018/19 Capital Programme and the use of reserves to balance the revenue budget. In order to minimise costs, internally generated cash flows were used before borrowing which resulted in lower borrowing costs than envisaged.
- 2.13 Furthermore higher than anticipated cash balances at the beginning of the year enabled the Council to pre-pay pension contributions enabling the Council to once again take benefit from the discount offered by the Pension Authority. This generated additional savings of £300k. The Council also formalised the loan with Downshire Homes Limited (DHL) – moving from the previously agreed 1-Year rate to a longer term 25-Year rate that provided DHL and the Council with greater certainty. This had not been previously built into the original budget and added another £400k of income.
- 2.14 In addition to this as a result of higher than anticipated capital income (particularly CIL) and a more delayed cash-outflow on the major capital schemes, the level of borrowing is below that estimated in the budget. In particular the Council gained

significant additional income from the inclusion in the Business Rates Pilot and the one-off settlement with HMRC with regard to VAT on leisure income. Taken together with maximising the use of grants and other internal cash flow the actual level of borrowing costs in 2018/19 was £3.3m less than anticipated.

- 2.15 Approximately £1.5m will be of an ongoing nature and was offered up as a saving as part of the 2019/20 Budget round. Further savings may accrue as interest rates continue to be held at significantly low levels and the Council benefits from a further (unexpected) year within the Business Rates Pilot and the continued housing development in the Borough generates higher than anticipated CIL and S106 contributions

Compliance with Treasury Limits

- 2.16 During the financial year the Council operated within the treasury limits and Prudential Indicators set out in the Council's Treasury Policy Statement and annual Treasury Strategy Statement.
- 2.17 The Council's underlying need to borrow is called the Capital Financing Requirement (CFR) and is set out below. The CFR is simply the total outstanding capital expenditure which has not yet been paid for from either revenue or capital resources This includes PFI and finance lease schemes on the balance sheet, which increases the Council's borrowing need however no borrowing is actually required against these schemes as a borrowing facility is included in the contract.

	2018/19
	£'000
Opening Capital Financing Requirement	187,029
Capital Investment	
Gross Capital Expenditure	63,475
Sources of Finance	
Capital Receipts	-7,048
Government Grants and Other Contributions	
CIL	-8,480
Grants and contributions	-11,908
S106	-3,328
Waste PFI Donated Asset Account	-89
MRP	-1,798
	<u>-32,651</u>
Closing Capital Financing Requirement	<u>217,853</u>

- 1.1 The outturn for the remaining Prudential Indicators are as follows

Authorised limit	2018/19 Estimate	2018/19 Out-turn
Borrowing	£250m	£250m
Other long term liabilities	£16m	£16m
Total	£266m	£266m

Operational Boundary	2018/19 Estimate	2018/19 Out-turn
Borrowing	£235m	£235m
Other long term liabilities	£15m	£15m
Total	£250m	£250m

The Council has complied with all of the relevant statutory and regulatory requirements which require the Council to identify and, where possible, quantify the levels of risk associated with its treasury management activities. In particular its adoption and implementation of both the Prudential Code and the Code of Practice for Treasury Management means both that its capital expenditure is prudent, affordable and sustainable, and its treasury practices demonstrate a low risk approach.

Virements between Departments

Total	Explanation
£'000	
	<u>Central</u>
-190	A final review of the DSB budgets has taken place between the Delivery and Central directorates to align budgets to the correct directorate following the restructure. As such, a virement of £0.190m is to be made into Delivery from Central to reflect the current staffing structures in place.
-31	Revenue contribution for the purchase of software relating to the Agresso financial system.
	<u>Delivery</u>
190	A final review of the DSB budgets has taken place between the Delivery and Central directorates to align budgets to the correct directorate following the restructure. As such, a virement of £0.190m is to be made into Delivery from Central to reflect the current staffing structures in place.
-322	Following the purchase of a commercial properties in Southampton, a budget for associated rental income has been transferred into Resources from Council Wide Items.
454	Centralisation of the Business Intelligence Team into Delivery
20	Funding for Home to School Transport provisions agreed under exceptional circumstances will be transferred to the Delivery Directorate where transportation is arranged, in order to increase efficiency by removing the need for expenditure transfers between Directorates.
	<u>People</u>
-454	Centralisation of the Business Intelligence Team into Delivery
-20	Funding for Home to School Transport provisions agreed under exceptional circumstances will be transferred to the Delivery Directorate where transportation is arranged, in order to increase efficiency by removing the need for expenditure transfers between Directorates.
	<u>Non-Departmental / Council Wide</u>
322	Following the purchase of a commercial property in Northampton, a budget for associated rental income has been transferred into Delivery from Council Wide Items.
31	Revenue contribution for the purchase of software relating to the Agresso financial system.
0	Total Virements

Departmental Virements over £50,000

Debit	Credit	Explanation
£'000	£'000	
		<u>Central</u>
		The Devolved Staffing Budgets (DSB) have then been realigned to reflect in year staff turnover and amendments to staffing structures
	-13	Director: Finance
2		Chief Executive
		Director: Organisational Development, Transformation & HR
12		Human Resources
23		Organisational Development
	-12	Performance & Partnerships
	-16	Communications
		Director: Place, Planning & Regeneration
	-36	Town Centre Regeneration
67		Parks Open Space & Countryside
129		Director (MVF)
	-155	Head of Planning
	-56	Building Control & Land Charges
	-24	Monitoring Streetworks
	-7	Transport Engineering
86		Development & Adoptions
319	-319	Total
		<u>Delivery</u>
		The Devolved Staffing Budgets (DSB) have then been realigned to reflect in-year staff turnover and amendments to staffing structures.
82		Executive Director: Delivery
	-29	Business Intelligence
	-91	Democratic & Registration
70		Property
	-180	Contract Services
44		Customer Experience
	-8	ICT
112		Legal
308	-308	Total

Departmental Virements over £50,000

Debit	Credit	Explanation
£'000	£'000	
		<u>People</u>
		The devolved staffing budgets have been reviewed and reset to reflect requirements for the year. A small number of virements are required that balance to a net nil effect.
55	-55	Office Services Early Years, Childcare and Play
		Transformation Programme savings have been held in holding accounts pending the development of workstreams and the realisation of savings. As part of the year end process, Transformation related savings achieved in individual services are transferred to the central holding codes.
35		Departmental Management Team
	-1	School Improvement, Music and Governor Services
	-6	Education Welfare and Support
	-54	Education Psychology
	-4	Advice for 13-19 year olds
60		Early Years, Childcare and Play
30		Performance and Governance
	-57	Extended services and support to families
	-3	Youth Service
		<u>Schools Budget</u>
		The approved Scheme for Local Management of Schools sets out criteria under which school budgets will be adjusted to take account of changing circumstances. These can be in respect of local policy decisions or in order to comply with relevant legislation.
3,734		Funds Delegated to Schools
	-8	School Grant Income
	-134	De-delegated Budgets
	-212	Other School Services
4		Funds Delegated to Special Schools
	-4	Post 16 SEN and other grants
	-1,537	Maintained Schools & Academies
19		Education out of School
	-1,460	EY Free Entitlement
	-402	DSG
		The transfer of schools to an academy status results in the Education and Skills Funding Agency (ESFA) directly funding relevant schools, rather than the council. There have also been changes to funding allocations to the council to support high needs pupils. The ESFA recoup and adjust relevant income from the council requiring resultant budget adjustments.
	-20,469	Funds Delegated to Schools
	-345	De-delegated Budgets
18		Other School Services
328		NMSS & Colleaes
20,468		DSG
24,751	-24,751	Total
25,378	-25,378	Grand Total

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